ROYAL AUSTRALIAN MINT

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ROYAL AUSTRALIAN MINT

Section 1: Agency overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The Royal Australian Mint (the Mint) is a prescribed agency operating under the *Financial Management and Accountability Act* 1997. The Mint's vision is to achieve excellence as a sustainable world class Mint. Its goal is to meet the circulating coin and collector coin needs of Australia and selected international markets. The Mint is also the custodian of Australia's National Coin Collection and provides educational and tourist services to local and overseas residents.

Over the next three years, the Mint's key strategies include:

- further development of in-house capability;
- improve relationships with suppliers and ensure customer expectations are met by delivering quality products in-full and on-time;
- continue to recognise and demonstrate the importance of staff;
- maintain workplace health and safety, and environmental conditions; and
- continue to build brand recognition.

As the sole supplier of Australia's circulating coin requirements, the Mint is responsible for the continuous review of Australian coinage and for providing advice to the Treasury and the Government on coin related issues.

In 2013-14, the Mint will continue to target revenue growth opportunities for both numismatic and international circulating coin, particularly in the Pacific and neighbouring countries.

To ensure that Commonwealth resources are appropriately deployed, the Mint will implement the lean philosophy across the organisation to improve its operational efficiency and drive improvement. To deliver a safe and secure environment, the Mint will continue to invest in health and safety for its employees and maintain a high level of security.

The Mint will increase engagement with its employees to empower and motivate staff, invest in health and wellbeing activities, and conduct mentoring and leadership programs.

1.2 AGENCY RESOURCE STATEMENT

Table 1.1 shows the total resources for the Mint.

Table 1.1: Royal Australian Mint resource statement — Budget estimates for 2013-14 as at Budget May 2013

	Estimate			
	of prior			Actual
	year amounts	Proposed	Total	available
	available in +	at Budget =	estimate	appropriation
	2013-14	2013-14	2013-14	2012-13
	\$'000	\$'000	\$'000	\$'000
Other services				
Special accounts				
Opening balance	59,274 ¹	-	59,274	-
Non-appropriation receipts to				
special accounts	-	181,953	181,953	176,987
Total special account	59,274	181,953	241,227	176,987
Total net resourcing for				
the Mint	59,274	181,953	241,227	176,987

1. Estimated opening balance for special accounts. For further detail on special accounts see Table 3.1.2.

1.3 BUDGET MEASURES

The Mint does not have any budget measures for 2013-14.

Section 2: Outcomes and planned performance

2.1 OUTCOMES AND PERFORMANCE INFORMATION

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government agencies achieve the intended results of their outcome statements. Agencies are required to identify the programs which contribute to Government outcomes over the Budget and forward years.

The Mint's outcome is described below, specifying the strategy, program objective, program deliverables and program key performance indicators used to assess and monitor the performance of the Mint.

Outcome 1: The coinage needs of the Australian economy, collectors and foreign countries are met through the manufacture and sale of circulating coins, collector coins and other minted like products

Outcome 1 strategy

To achieve this outcome the Mint will continue to:

- produce cost efficient circulating coins for Australia;
- produce appropriate circulating coins for foreign jurisdictions under commercial arrangements;
- maintain an appropriate level of Australian circulating coin;
- provide advice to the Treasury and government on coin related issues; and
- develop and produce high quality profitable numismatic products.

As the sole producer of Australian circulating coin and custodian of the National Coin Collection, the following activities are an adjunct to the key strategies outlined above:

- delivering an education program through the Mint's visitors centre;
- promoting public understanding of the cultural and historical significance of coins; and
- maintaining Australia's National Coin Collection.

Outcome expense statement

Table 2.1 provides an overview of the total expenses for Outcome 1.

Table 2.1: Budgeted	expenses and	resources f	or Outcome 1	

Average staffing level (number)	217	241
	2012-13	2013-14
Total expenses for Outcome 1	151,402	152,423
Special accounts	94,557	98,397
Departmental expenses		
Special accounts	56,845	54,026
Administered expenses		
Program 1.1: Royal Australian Mint		
	\$'000	\$'000
like products	expenses	expenses
and sale of circulating coins, collector coins and other minted	actual	Estimated
collectors and foreign countries are met through the manufacture	Estimated	2013-14
Outcome 1: The coinage needs of the Australian economy,	2012-13	

Contributions to Outcome 1

Program 1.1: Royal Australian Mint

Program objective

To produce and distribute circulating coins, collector coins and minted like products to meet the demands of the Australian economy, collectors and foreign countries.

Program expenses

The costs of production, warehousing and distribution of minted circulating coin are dependent on the demand for circulating coin by Australian commercial banks and foreign jurisdictions whilst costs for numismatic products are driven by orders received from collectors.

Table 2.2 Program expenses

	2012-13		2014-15	2015-16	2016-17
	Revised	2013-14	Forward	Forward	Forward
	budget	Budget	year 1	year 2	year 3
	\$'000	\$'000	\$'000	\$'000	\$'000
Administered items					
Special account					
Minting and Coinage Special Account	56,845	54,026	54,092	54,874	55,829
Departmental items					
Special account					
Minting and Coinage Special Account	94,557	98,397	101,820	108,046	113,397
Total program expenses	151,402	152,423	155,912	162,920	169,226

Program deliverables

The Mint has the following deliverables:

- produce Australian circulating coins to meet the demands of the Australian community;
- maintain minted Australian circulating coin inventory;
- produce circulating coins to meet demand from foreign countries;
- produce numismatic products to meet Australian and overseas demand;
- maintain Australia's National Coin Collection;
- maintain the Mint's visitor gallery, including building and surrounds;
- · provide an educational program to school students who visit the Mint; and
- promote public understanding about the cultural and historical significance of coins.

Program key performance indicators

The Mint has the following key performance indicators:

- produce and deliver Australian circulating coins in a cost effective and timely manner;
- foreign circulating coin sales meet or exceed cost of production;
- all numismatic sales meet or exceed cost of production;
- at least 95 per cent of numismatic orders placed are produced and delivered within contracted delivery time;
- rotate the display of Australia's National Coin Collection on a regular basis;
- maintenance of gallery and visitor centre to community standard;
- ensure that school student visitor programs align with relevant school curricula; and
- increase in visitor numbers to the gallery and visitor centre compared to prior year's actual visitor numbers.

Section 3: Explanatory tables and budgeted financial statements

Section 3 presents explanatory tables and budgeted financial statements which provide a comprehensive snapshot of agency finances for the 2013-14 budget year. It explains how budget plans are incorporated into the financial statements and provides further details of the reconciliation between appropriations and program expenses, movements in administered funds, special accounts and government Indigenous expenditure.

3.1 EXPLANATORY TABLES

3.1.1 Movement of administered funds between years

The Mint does not have any movement of administered funds.

3.1.2 Special accounts

Special accounts provide a means to set aside and record amounts used for specified purposes. Special accounts can be created by a Finance Minister's Determination under the *Financial Management and Accountability Act 1997* or under separate enabling legislation. Table 3.1.2 shows the expected additions (receipts) and reductions (payments) for each account used by the Mint.

Table 3.1.2: Estimates of special account cash flows and balances

		Opening				Closing
		balance	Receipts	Payments	Adjustments	balance
		2013-14	2013-14	2013-14	2013-14	2013-14
		2012-13	2012-13	2012-13	2012-13	2012-13
	Outcome	\$'000	\$'000	\$'000	\$'000	\$'000
Minting and Coinage Special	1	59,274	181,953	177,789	-	63,438
Account		55,296	176,987	173,009	-	59,274
Total special accounts						
2013-14 Budget estimate		59,274	181,953	177,789	-	63,438
Total special accounts						
2012-13 estimate actual		55,296	176,987	173,009	-	59,274

3.1.3 Australian Government Indigenous Expenditure

The Mint does not have any Australian Government Indigenous Expenditure.

3.2 BUDGETED FINANCIAL STATEMENTS

3.2.1 Differences in agency resourcing and financial statements

The Mint does not have any material differences between agency resourcing and financial statements.

3.2.2 Analysis of budgeted financial statements

There is a minor decrease in the anticipated operating results in 2013-14 compared to 2012-13 due to the Mint's investment in additional capability and capacity.

There is an increase in the estimated cash balances in the Mint's budgeted departmental statement of cash flows. This movement is due to a greater increase in receipts from supply of goods and services compared to expenditure.

3.2.3 Budgeted financial statements tables

(ior the period ended 50 suite)					
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES					
Employee benefits	18,660	23,257	23,594	24,302	25,031
Supplier	63,364	64,498	66,740	72,272	76,678
Depreciation and amortisation	5,127	4,004	4,848	4,834	5,050
Finance costs	4	1	1	1	1
Other	7,402	6,637	6,637	6,637	6,637
Total expenses	94,557	98,397	101,820	108,046	113,397
LESS:					
OWN-SOURCE INCOME					
Sale of goods and rendering of					
services	90,624	94,521	97,852	104,424	109,354
Interest	350	350	600	600	600
Other revenue	7,461	6,733	6,733	6,733	6,733
Total own-source income	98,435	101,604	105,185	111,757	116,687
Surplus (deficit) attributable to					
the Australian Government	3,878	3,207	3,365	3,711	3,290

Table 3.2.1: Comprehensive income statement (Showing Net Cost of Services) (for the period ended 30 June)

Table 3.2.2: Budgeted departmental balance sheet

(as at 30 June)

(as at 30 June)					
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS					
Financial assets					
Cash and equivalents	59,858	63,438	63,527	64,740	67,536
Trade and other receivables	9,106	9,797	13,177	16,731	20,005
Tax assets	1,081	1,081	1,081	1,081	1,081
Total financial assets	70,045	74,316	77,785	82,552	88,622
Non-financial assets					
Infrastructure, plant and equipment	44,518	44,545	44,434	43,967	41,055
Heritage and cultural	23,388	23,388	23,388	23,388	23,388
Inventories	30,971	30,973	30,973	30,973	30,973
Intangibles	1,073	1,559	1,807	1,473	1,868
Other	656	476	476	476	476
Total non-financial assets	100,606	100,941	101,078	100,277	97,760
Total assets	170,651	175,257	178,863	182,829	186,382
LIABILITIES					
Provisions					
Employees	6,729	8,273	8,521	8,776	9,039
Total provisions	6,729	8,273	8,521	8,776	9,039
Payables		,	,	,	,
Suppliers	15,384	17,784	17,784	17,784	17,784
Tax liabilities	1,706	1,706	1,706	1,706	1,706
Other	12,638	12,570	12,570	12,570	12,570
Total payables	29,728	32,060	32,060	32,060	32,060
Interest bearing liabilities					
Leases	49	7	-	-	-
Total interest bearing liabilities	49	7	-	-	-
Total liabilities	36,506	40,340	40,581	40,836	41,099
Net assets	134,145	134,917	138,282	141,993	145,283
EQUITY					
Contributed equity	77,903	77,903	77,903	77,903	77,903
Reserves	25,679	25,679	25,679	25,679	25,679
Retained surpluses or	-,	-,	- ,	-,	- ,
accumulated deficits	30,563	31,335	34,700	38,411	41,701
Total equity	134,145	134,917	138,282	141,993	145,283
Current assets	100,591	104,684	108,153	112,920	118,990
Non-current assets	70,060	70,573	70,710	69,909	67,392
Current liabilities	34,674	38,285	38,489	38,707	38,930
Non-current liabilities	34,674 1,832	38,285 2,055	2,092	-	-
Non-current nabilities	1,032	2,055	2,092	2,129	2,169

(for the period ended 30 June)					
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Goods and services	170,414	181,369	178,329	183,329	184,030
Total cash received	170,414	181,369	178,329	183,329	184,030
Cash used					
Employees	17,567	21,712	23,346	24,046	24,768
Borrowing costs	4	1	1	1	1
Suppliers	143,613	151,559	149,908	154,036	153,932
Total cash used	161,184	173,272	173,255	178,083	178,701
Net cash from or (used by)					
operating activities	9,230	8,097	5,074	5,246	5,329
INVESTING ACTIVITIES					
Cash used					
Purchase of property, plant					
and equipment	4,125	4,517	4,985	4,033	2,533
Total cash used	4,125	4,517	4,985	4,033	2,533
Net cash from or (used by)		,	,	,	,
investing activities	(4,125)	(4,517)	(4,985)	(4,033)	(2,533)
FINANCING ACTIVITIES			· · ·		
Cash used					
Repayments of debt	_	-	-	-	-
Total cash used	_	-	-	-	-
Net cash from or (used by)					
financing activities	-	-	-	-	-
Net increase or (decrease)					
in cash held	5,105	3,580	89	1,213	2,796
Cash at the beginning of					
the reporting period	54,753	59,858	63,438	63,527	64,740
Cash at the end of the					
reporting period	59,858	63,438	63,527	64,740	67,536

Table 3.2.3: Budgeted departmental statement of cash flows (for the period ended 30 June)

		Asset		Contributed	
	Retained	revaluation	Other	equity/	Total
	surpluses	reserve	reserves	capital	equity
	\$'000	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2013 Balance carried forward from					
previous period	28,128	25,679	-	77,903	131,710
Adjusted opening balance	28,128	25,679	-	77,903	131,710
Comprehensive income Surplus (deficit) for the period	3,207	-	-	-	3,207
Total comprehensive income recognised directly in equity	3,207	-	-	-	3,207
Estimated closing balance					
as at 30 June 2014	31,335	25,679	-	77,903	134,917

Table 3.2.4: Departmental statement of changes in equity — summary of movement (Budget year 2013-14)

Prepared on Australian Accounting Standards basis.

Table 3.2.5: Departmental capital budget (DCB) statement

	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
PURCHASE OF NON-FINANCIAL ASSETS					
Funded internally from departmental					
resources	4,125	4,517	4,985	4,033	2,533
TOTAL	4,125	4,517	4,985	4,033	2,533
RECONCILIATION OF CASH					
USED TO ACQUIRE ASSETS					
TO ASSET MOVEMENT TABLE					
Total purchases	4,125	4,517	4,985	4,033	2,533
Total cash used to					
acquire assets	4,125	4,517	4,985	4,033	2,533

Table 3.2.6: Statement of asset movements — departmental

	Other			
	infrastructure,	Heritage and		
	plant and	cultural		
	equipment	assets	Intangibles	Total
	\$'000	\$'000	\$'000	\$'000
As at 1 July 2013				
Gross book value	55,903	23,388	7,343	86,634
Accumulated depreciation/amortisation				
and impairment	11,385	-	6,270	17,655
Opening net book balance	44,518	23,388	1,073	68,979
Capital asset additions				
By purchase - other	3,667	-	850	4,517
Total additions	3,667	-	850	4,517
Other movements				
Depreciation/amortisation expense	3,640	-	364	4,004
Total other movements	3,640	-	364	4,004
As at 30 June 2014				
Gross book value	59,570	23,388	8,193	91,151
Accumulated depreciation/amortisation				
and impairment	15,025	-	6,634	21,659
Closing net book balance	44,545	23,388	1,559	69,492

Prepared on Australian Accounting Standards basis.

Table 3.2.7: Schedule of budgeted income and expenses administered on behalf of government (for the period ended 30 June)

5 (1		,			
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
EXPENSES ADMINISTERED ON					
BEHALF OF GOVERNMENT					
Suppliers	55,345	52,478	52,505	53,248	54,162
Other	1,500	1,548	1,587	1,626	1,667
Total expenses administered					
on behalf of government	56,845	54,026	54,092	54,874	55,829
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Non-taxation revenue					
Goods and services	131,775	130,550	133,752	132,555	133,532
Total non-taxation revenue	131,775	130,550	133,752	132,555	133,532
Total own-source revenues					
administered on behalf of					
Government					
on behalf of government	131,775	130,550	133,752	132,555	133,532
Total own-sourced income					
administered on behalf of					
Government	131,775	130,550	133,752	132,555	133,532
Net Cost of (contribution by)					
services	(74,930)	(76,524)	(79,660)	(77,681)	(77,703)
Surplus (Deficit)	74,930	76,524	79,660	77,681	77,703
Propared on Australian Accounting Stand	arde basis	,	,	,	,

of government (as at so suffe)					
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS ADMINISTERED ON					
BEHALF OF GOVERNMENT					
Financial assets					
Receivables	14,587	14,587	14,587	14,587	14,587
Total financial assets	14,587	14,587	14,587	14,587	14,587
Non-financial assets					
Inventories	22,558	22,558	22,558	22,558	22,558
Total non-financial assets	22,558	22,558	22,558	22,558	22,558
Total assets administered					
on behalf of government	37,145	37,145	37,145	37,145	37,145
LIABILITIES ADMINISTERED ON					
BEHALF OF GOVERNMENT					
Payables					
Suppliers	-	-	-	-	-
Total payables	-	-	-	-	-
Total liabilities administered					
on behalf of government	-	-	-	-	-
Net assets/(liabilities)	37,145	37,145	37,145	37,145	37,145

Table 3.2.8: Schedule of budgeted assets and liabilities administered on behalf of government (as at 30 June)

Prepared on Australian Accounting Standards basis.

Table 3.2.9: Schedule of budgeted administered cash flows (for the period ended 30 June)

· · · · ·					
	Estimated	Budget	Forward	Forward	Forward
	actual	estimate	estimate	estimate	estimate
	2012-13	2013-14	2014-15	2015-16	2016-17
	\$'000	\$'000	\$'000	\$'000	\$'000
OPERATING ACTIVITIES					
Cash received					
Sales of goods and rendering					
of services (seigniorage)	74,930	89,704	79,660	77,651	77,703
Total cash received	74,930	89,704	79,660	77,651	77,703
Net cash from or (used by)					
operating activities	74,930	89,704	79,660	77,651	77,703
Net increase or (decrease) in					
cash held	74,930	89,704	79,660	77,651	77,703
Cash at beginning of reporting period	-	-	-	-	-
Cash to Official Public Account for					
- special accounts	74,930	89,704	79,660	77,651	77,703
Cash at end of reporting period	-	-	-	-	-

Prepared on Australian Accounting Standards basis.

Table 3.2.10: Schedule of administered capital budget

The Mint has no administered capital budget.

Table 3.2.11: Schedule of asset movements — administered

The Mint has no administered asset movements.

3.2.4 Notes to the financial statements

Departmental

Basis of accounting

The Mint's budgeted statements have been prepared on an accrual basis, in accordance with the historical cost convention except for some assets and liabilities that are at valuation and in accordance with:

- the Australian Government's financial budgeting and reporting framework; and
- Australian Accounting Standards.

Budgeted departmental income statement

Revenues

Revenue is derived from the production of circulating coins, the sale of numismatic coins and coin like products. The amount of revenue earned in any one-year is dependent upon the demand for such products by the Australian financial institutions and the coin collecting market.

Expenses

Employees

This includes wages and salaries, superannuation, provision for annual leave and long service leave.

Depreciation and amortisation

Depreciable assets are written off over their estimated useful lives, using the straight-line method.

Other

Other expenses include the cost of goods sold.

Budgeted departmental balance sheet

Non-financial assets

Inventory

Inventories held for resale are at the lower of cost and net realisable value. Work in progress and finished goods are brought to account to include direct costs and a

portion of direct labour and overhead. All precious metals are purchased and brought to account at cost.

Provisions and payables

Employees

The liability for employee entitlements includes provision for annual leave and long service leave. No provision has been made for sick leave, as all sick leave is non-vesting.

The non-current portion of the liability for long service leave is recognised and measured at the present value of the estimated future cash flows in respect of all employees.

Asset valuation

Commonwealth Government agencies are required to value property, plant and equipment and other infrastructure assets using the fair value method of valuation.

Administered

Seigniorage is collected by the Mint on behalf of the Commonwealth Government. Seigniorage represents the difference between the face value of the coinage sold to the Australian financial institutions and its cost of production to the Mint. Seigniorage is treated as an administered item within the Mint's administered budget statements.